



Field Museum Stories Come to Life:
2003 Annual Report

For 133 years,
The Field Museum

has been dedicated to educating the public about the Earth and its peoples, building on the strength of our world-renowned collections and scientific research to support lifelong learning for people of all ages.

Today, through innovative exhibitions and education programs, cutting-edge environmental conservation projects and pioneering fieldwork in more than 90 countries, our staff members share their insight on pressing scientific, cultural and environmental issues with an average of 1.5 million visitors each year.

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Dear Friends,

Tucked away in our attics and wallets are mementos—a yellowing photo, a tarnished medal, a pressed flower—each one evoking a vivid memory, a personal story.

The Field Museum keeps precious remembrances, too—our collections. With more than 22 million artifacts and specimens, it's possible to lose sight of the inimitable story each item has to tell. An onion-sized meteorite could help explain the formation of our solar system. One ragged gourd fragment could point to the birth of a civilization. An ant could reveal how insects breathe. A single plant fossil can give clues to the effects of global warming over time.

The Field Museum pushed the boundaries of science, exhibitions and education in 2003 as we explored, interpreted and shared the knowledge of our amazing planet with you. Each remarkable event added to our treasure of stories, and we are happy to share them here in the annual report.

Marshall Field

Marshall Field
Chairman, Board of Trustees

John W. McCarter, Jr.

John W. McCarter, Jr.
President and Chief Executive Officer



Safe Storage for Our Stories— Underground and Online

Room for a Barrel of Monkeys

A 500-pound meteorite; Komodo dragons; canoes and kayaks; Tibetan cannons; an Inuit dogsled; a Plains Indian headdress; glass vases from Pompeii; carved gourds from Africa; jars of snakes; vials of insects; and a literal barrel of monkeys. Two million artifacts and specimens from the anthropology, zoology and geology departments are moving 70 feet below ground into the new Collections Resource Center (CRC), which opens in fall 2004. Talk about an underground adventure!

Averaging 300 new items a day, the Museum's growing collections had created challenges in space and proper care. The CRC's mobile storage units will maximize space and allow for expansion. Strict climate controls and sci-fi-like precautions, such as floor sensors that activate alarms if a drop of water falls, will ensure the safety of these treasures. Storage and research space will increase by 30 percent, and 45,000 square feet in the main building where the collections formerly stood will be freed for the public.

For each artifact transported to the CRC, that's one more story preserved and protected for generations to come.



Lucky Landing

Meteor showers happen quite regularly. But what are the odds that one would fall on Park Forest, just miles from a world-renowned meteorite expert?

The Field Museum's Dr. Meenakshi Wadhwa was pleased to acquire five pieces called "ordinary chondrites." At about 4.5 billion years old, chondrites are among the oldest objects to have formed in our solar system and contain some of the original material from which our planet was formed. Dr. Wadhwa researches them to understand the makeup of the moon and Mars and the conditions surrounding the birth of our universe.



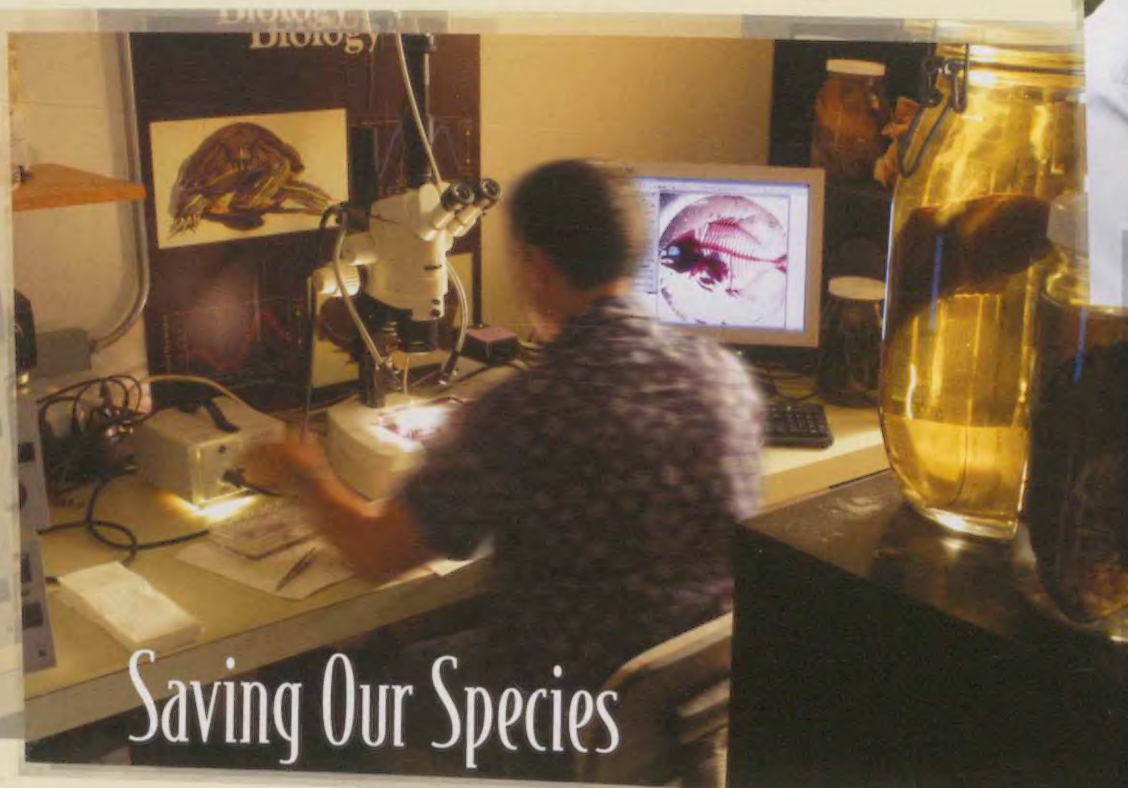
Octopus Interruptus

Female octopuses commonly kill and consume their partners after mating. But one male apparently saw the writing on the wall and hurriedly withdrew, allowing Field Museum zoologist Dr. Janet Voight to notice what looked like an erection. While generally quite small and camouflaged, the ligula, located at the tip of the male's mating arm, becomes enlarged during mating, much like its mammalian counterparts. Dr. Voight's discovery marks the first time erectile tissue has been observed in soft-bodied animals and may have implications for further research on chemicals to control blood pressure.



Virtual Garden

A budding collaboration is giving new meaning to “window boxes.” The Field Museum, Chicago Botanic Garden and Morton Arboretum have pooled detailed data and digital images of specimens from their collections to create a new searchable herbarium, www.vplants.org. The virtual garden is available to anyone with Internet access, whether schoolchildren, researchers or home gardeners, and includes nearly 100,000 specimens from the Chicago Wilderness region, a 200,000-acre network of protected lands. The database can readily accommodate new partners and specimens, and serves as a model for sharing data among many institutions.



Saving Our Species at Home and Abroad

An Important Place

As you read these words, plants and animals—and the irreplaceable information about their biological history and diversity—are vanishing at an alarming rate. But warnings like this only leave us feeling frightened and powerless. Throughout the academic year, The Field Museum's Year of Biodiversity and Conservation (YBC) introduced visitors to some 600 scientists, from our own curators to graduate students to visiting scientists, who are working behind the scenes and around the globe to document and protect biodiversity. Each month featured a different environmental theme, from climate change to African biodiversity to our planet's living waters, and each day offered a different program, special exhibition or opportunity to meet a Museum scientist. Introducing our guests to scientists preserving biodiversity, and involving them in finding solutions, fosters change.





Going Home

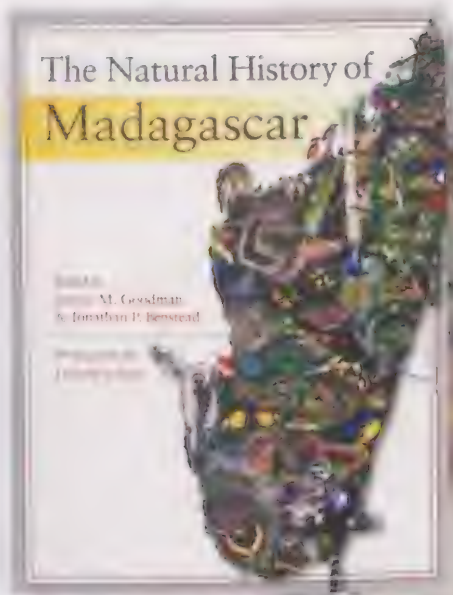
Last October, after preserving the remains of approximately 150 Haida ancestors for more than a century, The Field Museum voluntarily returned them for reburial in their homeland, the Haida Gwaii/Queen Charlotte Islands. This was the largest repatriation of Haida remains from the United States, as well as the first international repatriation conducted by the Museum. Visitors to the Museum witnessed an incredibly rare, moving, historic ceremony that included songs and dances performed by Haida representatives in full ceremonial regalia.



God of the Gourd

While combing through what's left of two looted cemeteries near Barranca, Peru, archaeologists unearthed a seemingly insignificant fragment of a gourd bowl. Yet the piece, dating to 2250 BC, bears the oldest identifiable religious icon found in the Americas—the Staff God—indicating that organized religion began in the Andes more than 1,000 years earlier than previously thought.

"Imagine if you had the first depiction of Christ," said Dr. Jonathan Haas, MacArthur curator of North American anthropology. "Seeing the god on the gourd was like peeking through a window into the mother culture of the Andes."



An Important Man

An astounding 85 percent of Madagascar's flora and fauna are found nowhere else on Earth, yet deforestation is annihilating large tracts of land—and the innumerable species that live there. Motivated by an imminent sense of crisis, Field Museum zoologist Steve Goodman has discovered dozens of new species while training hundreds of aspiring Malagasy students in field and conservation biology. Described as having done more to investigate the fauna of Madagascar than any living person, he has just co-edited a beautiful new 1,800-page volume published by the University of Chicago Press, *The Natural History of Madagascar*. The book contains contributions from nearly 300 scientists and is hailed as the single most important written record of the island's terrain, plants and animals.



Collections to Life

Chapter 1, Page 1

Slated to open in spring 2006, the newly evolved *Life Over Time* exhibition transports visitors from a barren, red Precambrian landscape to the Pleistocene Ice Age with spectacular fossils, specimens and stories along the way. Look for twice as many species of dinosaurs, part of a smaller *T. rex* found with Sue, the world's oldest bat and the story of how we became human. These specimens, many on display for the first time, in conjunction with six "stop-in-your-tracks" mass extinction stations, convey tangible stories of our lineage. By the Ice Age, travelers appreciate that all species alive today make up less than 1 percent of the total species that have lived on Earth. And all, both living and extinct, are connected by a common thread—evolution.



Completed in 2003 for Life Over Time:

- Developed exhibition storyline
- Finalized the specimen lists
- Developed exhibition concept and refined design

Completed in 2003 for Hall of the Americas:

- Completed conceptual and schematic designs
- Began designing the exhibition
- Held regular meetings with representatives from the Chicago area indigenous community
- Gathered feedback from indigenous communities across North, Central and South America
- Formed four groups of academic advisors

Temporary Exhibitions That Opened in 2003

- *50 Years of Powwow in Chicago*
- *Baseball As America*
- *Creating Art, Building Communities: Joliet and Friends of Community Public Art*
- *Einstein*
- *Eternal Egypt: Masterworks of Ancient Art From The British Museum*
- *Eviction and Homecoming: The Story of Brazil's Panará Indians*
- *Fragments From the Temple Mount of Herod the Great*
- *Modern People, Traditional Path: Figurines from the Cochiti Pueblo*
- *The Natural Wonders of Madagascar: Photographs by Harald Schütz*
- *Polar Thaw: Global Warming in the Arctic and Antarctic*



Ancient Stories – Newly Told

The Field Museum is about to revolutionize how we learn cultural history. The new *Hall of the Americas* exhibition scheduled to open in 2006 will reveal the story of the Americas, from the end of the last Ice Age to the arrival of Europeans. The Field is one of the world's first museums to present this story by theme, rather than chronologically or geographically.

Processes and patterns common to all cultures unfold—why we cooperate or go to war, how we shape government. The exhibition traces communities from hunters and gatherers to complex societies like the Inca and Aztec empires. Long tucked away, nearly 1,500 special artifacts from North, Central and South America soon can be enjoyed by all.

A Clovis boy learns to shape his first spearpoint. Skilled hands form a Nazca pot. Visitors experience a collection of life stories that are at once distinct, but share similarities, and then understand how these stories relate to our own lives.

expeditions fieldmuseum

Oaxaca, Mexico

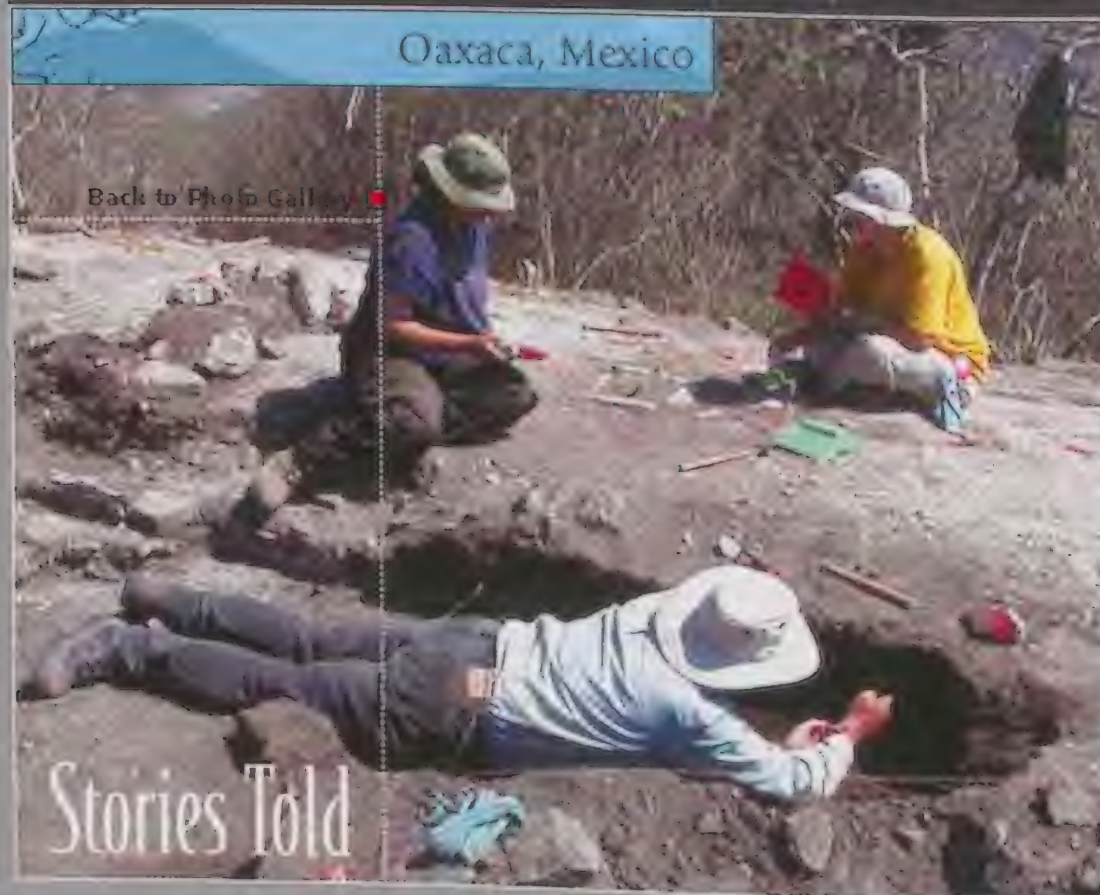


Photo Gallery

Gary looking for patio wall with Jennifer and Anna cleaning around a stone box that seems to have been cut into the floor as part of a termination ritual.

[back](#) | [continue](#)

on the Web and in Schools

E-Explorers

Without having to earn a PhD or sleep in a tent, Museum friends joined excavations in China and Mexico, unearthed dinosaurs in Wyoming, discovered new species on the murky ocean floor...and still made it home for dinner. Everyone can explore the world through expeditions@fieldmuseum.org, generously funded by The Negaunee Foundation. Participants receive regular emails, photographs and other communiqués from Field Museum scientists that offer an immediate, personal perspective on the joys and challenges of fieldwork and discovery.

During one expedition last year, led by Gary Feinman, PhD, anthropology department chair, subscribers witnessed the opening of a 1,500-year-old tomb outside the ancient Zapotec capital of Monte Alban in Oaxaca, Mexico. Remarkably undisturbed, the tomb contained 25 ceramic vessels and the remains of three individuals. One of the most elaborate tombs ever found in the area, it is helping us learn about prehispanic life and death.



A Bug's Breath

Accustomed to examining metals and chemicals, Argonne National Laboratory physicist Dr. Wali-Keat Lee one day directed a powerful x-ray at a dead ant. Astounded by what he saw, he contacted Dr. Mark Westneat, a Field Museum curator studying biomechanics, or how animals work. While scientists long thought air wafted in and out of insects' bodies, Drs. Westneat and Lee discovered that many insects rapidly compress and expand their tracheae like the lungs of a runner on a mild jog. Studies continue on how fish move and breathe and how ants and butterflies drink.



Partners in Learning

No longer an imposing building filled with knowledge beyond a child's grasp, the Museum now empowers students to ask questions and make discoveries. In its fifth year, the Field Ambassadors Academy invited local educators to exclusive programs and provided them with priceless teaching tools and techniques. Educators learned how to use Museum resources to bolster their curriculum, and the Museum became more aware of each classroom's needs. This past year, Ambassadors participated in focus groups about the upcoming Life Over Time and Hall of the Americas renovations.

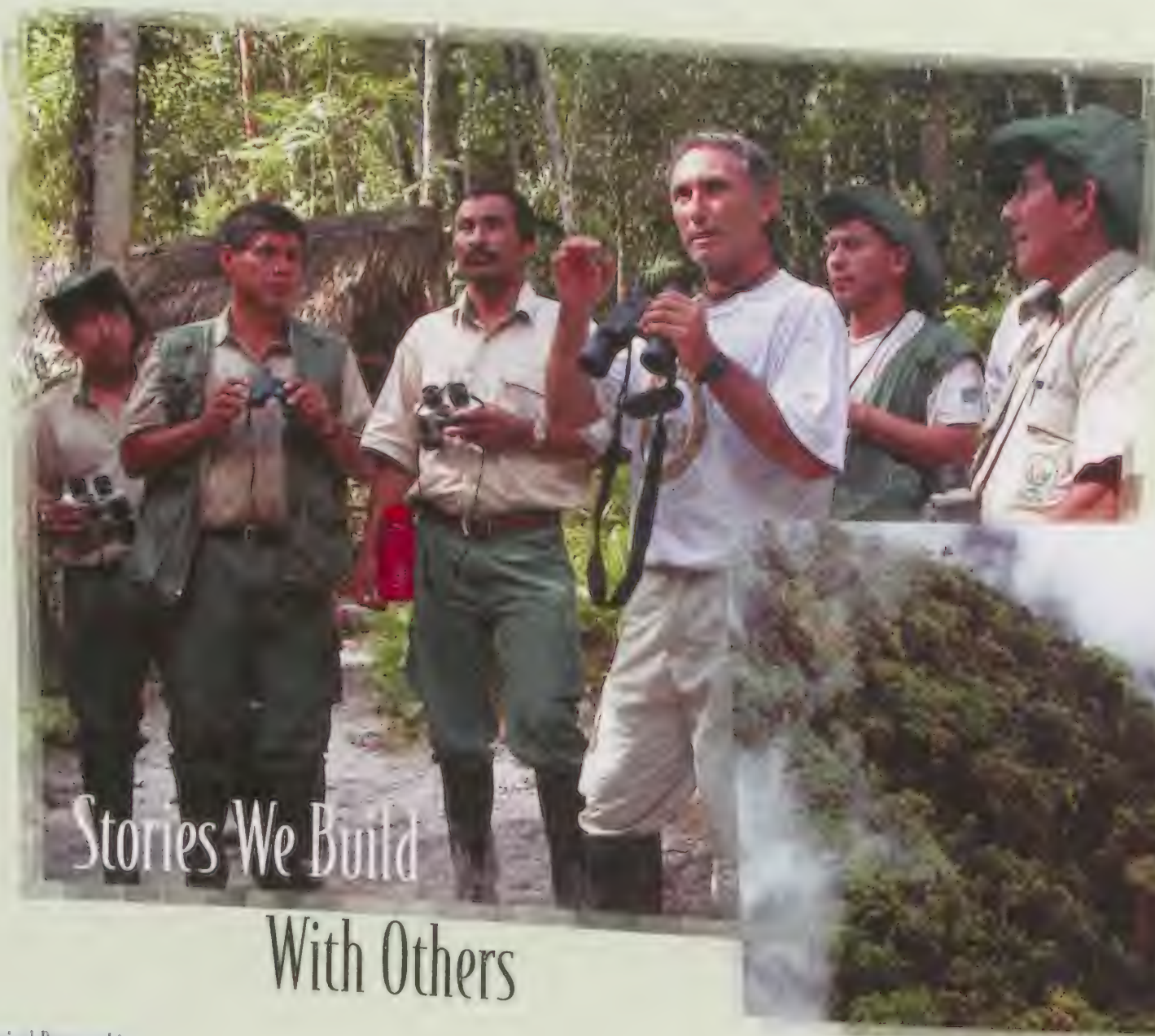


To Go Box

At 24 inches high, 22 inches long and 7 inches deep, the Museum's tiniest traveling exhibitions are making a huge impact. Since 1911, the Harris Loan Extension Program has taken Museum collections to Chicago's schoolchildren. Today 900 exhibit cases and 116 experience boxes combine real specimens, artifacts and scientific tools with educator guides, books, videos and hands-on activities. One new box on renewable energy helps children build model hydro and wind stations, and another lets them play instruments from around the world.

In 2003, 1,775 schools borrowed materials reaching nearly 300,000 eager students. And as teachers increasingly use outside resources to compensate for shrinking budgets, many Harris boxes will be renovated, and registration is now available online.





Stories We Build With Others

Eco-logical Partnerships

With views that could knock the wind out of you and a staggering diversity of wildlife, Peru's Parque Nacional Cordillera Azul is one of the largest national parks in the world. Yet managing it is as vast a concern as protecting it.

Last year the U.S. Agency for International Development (USAID) awarded \$5.25 million to ECCo, the Museum's Environmental, Culture and Conservation Programs, to work with its Peruvian partners to develop community-based conservation programs. The grant provides technical assistance to improve livelihood strategies and create job opportunities for local residents through activities that are compatible with conservation.

The park team has developed an innovative process of drawing upon the local neighbors' strengths to engage them in managing the park. They are feeling ownership of the park and are becoming enthusiastic participants in its protection.



Cover Story

Imagine your favorite National Geographic cover.

Now picture yourself inside its familiar gold frame.

In National Geographic Live!, thousands of visitors and schoolchildren did just that through a variety of school and public programs that introduced them to some of the society's most remarkable explorers.

Museum friends came face to face with the wild beasts of Southern Africa and the orangutans of the Asian rainforest, triumphantly trekked up Mount Everest, and discovered Lucy, a 3.2-million-year-old hominid. Each encounter brought adventure, insight and inspiration.



From Whence We Came

Louis Leakey awakened the world to Africa as the birthplace of humans, fueling a public and scholarly passion for prehistory that has never abated. To honor 100 years of discovery since his birth, The Leakey Foundation and The Field

Museum presented an all-star cast of human origins experts, including Meave and Louise Leakey, who shared their discoveries and current thinking about our beginnings. Many scientists visited area schools, wowing students with first-hand stories from the field and ideas about careers in science.



Social Science Comes Alive

The Museum's Center for Cultural Understanding and Change (CCUC) is transforming the way museums interact with the people they serve, from objects of study to agents of change. With funding from The Ford Foundation, CCUC's new Urban Research and Curriculum Transformation Institute (URCTI) partners university students interested in urban anthropology with neighborhood organizations to research and address issues affecting their communities. One student joined up with an Austin group last year to study the area's social assets, or strengths, and design ways that youth, artists and entrepreneurs could be engaged in community development. Another team found that a health care provider in South Chicago was unknown and proposed an information center to help spread the word. URCTI also enables university faculty to incorporate diverse community voices into their own research and teaching practices.





Cool News Hot Off the Press

You may not read about it in the headlines, but upgrading the Museum's central plant is one of the most important stories of the year. Consider these challenges. A historic million-square-foot structure that continues to expand. Twenty-two million priceless artifacts and specimens that require exact temperature and humidity levels. Comfortable conditions year-round for an average 1.5 million visitors and 1,200 staff and volunteers. The institution's commitment to environmentally responsible action.

The result? Total replacement of the Museum's major heating and cooling systems, including new boilers, chillers, fire pumps, air handling units and a thermal ice storage system. Constructed on time, on budget and while maintaining full operation of the facility. Now that's newsworthy.

A Lot to Cheer About

A stone's throw. A hop, skip and jump. Spitting distance. That's how close your car is to the Museum's south entrance. Soldier Field's new 2,500-space indoor parking lot is complete, making parking on Museum Campus more convenient than ever. The revitalized parkland around the stadium also sports a sledding hill with prime views of the skyline, a 250-foot-long memorial water wall and a children's garden. Just a few more perks to ease and enhance a Field Museum visit.



Stories Yet Untold

Temporary Exhibitions Opening in 2005

Pompeii: Stories from an Eruption *October 21, 2005, through March 26, 2006*

Visit Pompeii on the fateful day more than 2,000 years ago when it was buried in a thick blanket of volcanic ash. Eleven casts of actual victims, along with mosaics, frescoes, jewelry and everyday objects, tell the stories of the men and women who lived and died in this once-vibrant city.

Dinosaur Dynasty: Discoveries from China *May 27, 2005, through April 23, 2006*

T. rex Sue's friends are coming to visit—all the way from China! Meet dinosaurs from one of the world's hottest spots of dinosaur research. Authentic fossils and life-size casts span the 180 million-year dynasty of these extraordinary creatures. See the longest-necked animal that ever lived, get an up-close look at a feathered dinosaur and touch a real, six-foot-tall dinosaur leg bone.

Arctic National Wildlife Refuge: Seasons of Life and Land *February 5, 2005, through May 8, 2006*

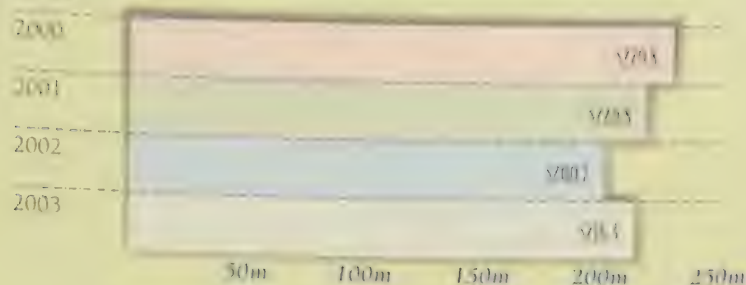
Subhanker Banerjee captures the fragile beauty of Alaska's Arctic National Wildlife Refuge in luminous photographs that reveal the interdependence of animals, plants, humans and their environment. Taken over the course of two years, these images reveal a landscape teeming with life and document the remarkable biodiversity of this pristine region.

Transforming Tradition: Pottery from Mata Ortiz *Opening June, 2005*

Witness the rebirth of a unique pottery tradition in the exquisite ceramics from the Mexican town of Mata Ortiz. See the work of contemporary artists who have rediscovered an artistic tradition of their pre-Columbian ancestors and mastered the art of creating painted ceramic vessels. More than 20 handcrafted pots from the Field's collections are on display, featuring intricate geometric designs, decorative painting and incising, and animal forms.

Financial Highlights

Endowment \$216.3m



FY 2003 was a challenging year for The Field Museum. Limited parking made access to Museum Campus difficult, and the Chicago Park District (CPD) decreased its annual operating support by 4 percent. Despite these challenges, the Museum embraced and met its total revenue goal for the year.

With such special exhibitions as *Einstein* and *Eternal Egypt* attracting more than 1.3 million visitors, admission revenue accounted for 14 percent of total revenues. Our business enterprises, which include store and food sales and space rental, comprised 15 percent of the total revenue.

More than \$8.1 million was awarded in grants, contributing 14 percent to the total revenue pool. Development raised more than \$4.2 million in unrestricted support, and more than \$13 million in unrestricted capital requirements.

Membership prospered with 40,000 members, adding 3 percent to the total revenue. Education programs and traveling exhibitions, such as *Sue* and *Chocolate*, represented 3 percent of the total revenue.

Endowment and CPD support supplemented the Museum's overall operations needs and represented 20 percent and 13 percent of the total revenue respectively. Operating expenses decreased from FY 2002 by 4 percent, but the Museum still met its overall strategic mission of research and outreach.

As we look forward to the year ahead, we are hopeful in our ability to continue providing quality scientific, education, conservation and exhibition programs. We are grateful for the support of our visitors, donors and the Chicago Park District.

Revenues and Net Assets Released \$55.5m

20% Investment Income

16% Business Enterprises

14% Government and Private Grants

13% Admissions

13% Chicago Park District

8% Contributions

5% Net Assets Transferred for Special Purposes

4% Net Assets Transferred from Construction

3% Leaseholdings

1% Program Service Fees

1% Sponsorships

1% Other Income

Attendance Total 1,338,999

66% General Public	2% Other Groups
19% School Groups	1% Youth Programs
7% Members	1% Government
7% Special Events	

Contributions Total \$1.2m

62% Individual Giving	5% Foundations
22% Whereby Fund	2% Trust Companies
11% Corporations	

\$ in millions
For year ending December 31, 2003.
Audited figures. Full information available upon request.

Expenses \$54.1m

30% Academic Affairs

14% Exhibitions and Education

12% General Services and Facilities

11% Business Enterprises

11% Institutional Advancement

8% Public Services

4% Information Services

4% Administration

3% Public Service

2% Human Resources

1% General Counsel

Contributors

The Field Museum wishes to thank the many individuals, foundations, corporations and organizations who helped us pursue our mission in 2003. Your generous support sustains our research and collections activities, maintains and improves our public museum, enables our education programs and helps keep Chicago's own Field Museum one of the world's great museums. Thank you.

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The Field Museum recognizes and thanks the donors of our most significant cash gifts of 2003.

\$1,000,000 or more

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- Arie and Ida Crown Memorial•
 - Capital Campaign – Learning Center
- Mr.• and Mrs. Marshall Field•
 - Capital Campaign
- Estate of Paul Leffmann
 - Endowment Fund
- Mr.• and Mrs. Robert A. Pritzker/
 - The Pritzker Foundation•
 - Capital Campaign
 - Pritzker Laboratory for Molecular Systematics and Evolution
- The Simpson Family•
 - Capital Campaign – James Simpson Theatre

\$100,000-999,999

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